

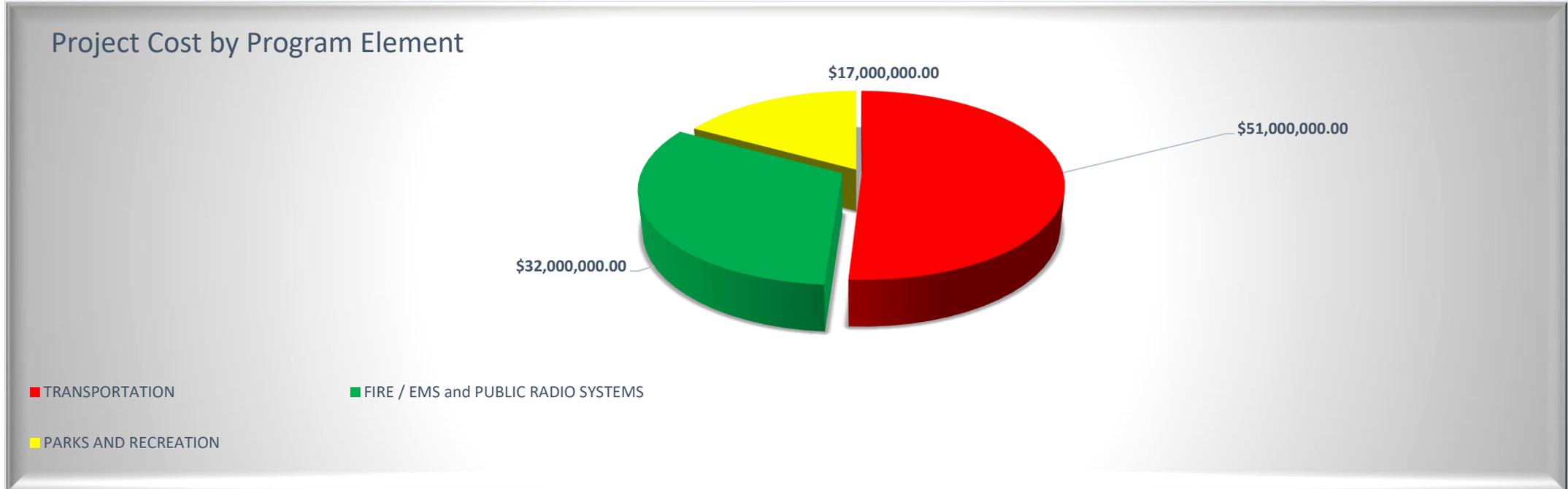
SPLOST PROGRAM REPORT

PMIS DASHBOARD

August 01, 2020

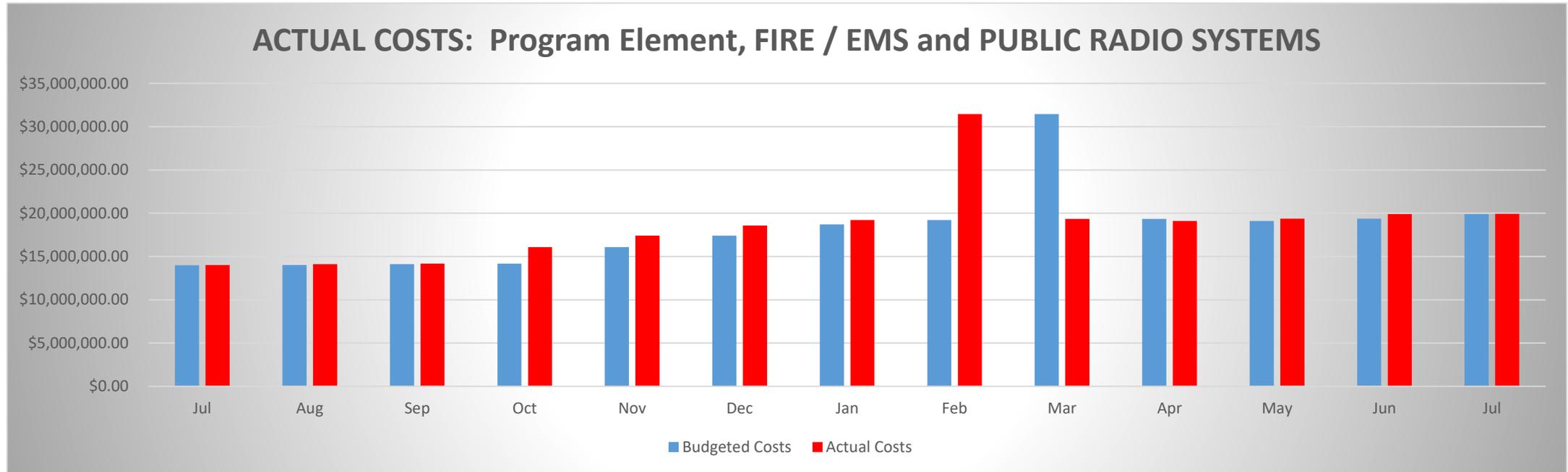


COST BY PROGRAM ELEMENT



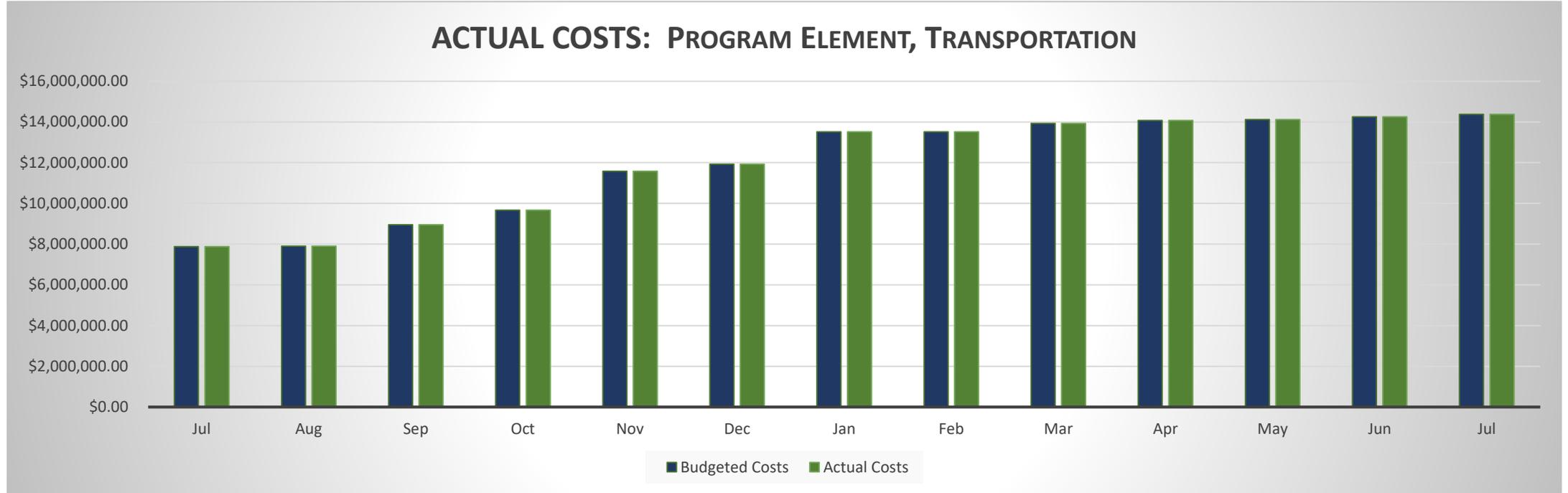
| Program Element | Original Budget | Approved C.O.s Count July | Total Approved C.O.s July | Current Total SPLOST Project Budget July | Pending C.O.s Count July | Total Pending C.O.s July | Budget Inc. Pending C.O.s July | Total Approved Invoices July |
|----------------------|------------------|---------------------------|---------------------------|--|--------------------------|--------------------------|--------------------------------|------------------------------|
| Fire / EMS Pub Radio | \$100,060,921.72 | 62 | \$2,107,012.16 | \$102,167,933.88 | 7 | \$42,222.81 | \$102,210,156.69 | \$43,484,189.45 |

Fire / EMS and Public Radio



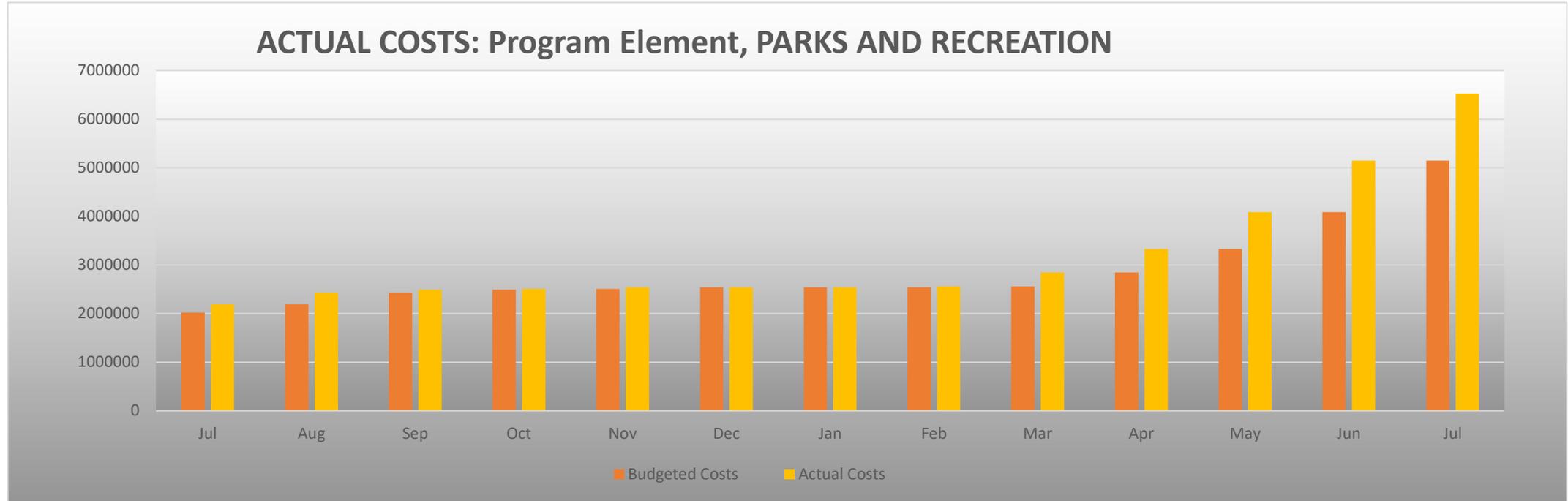
| Program Element | Original Budget | Approved C.O.s Count July | Total Approved C.O.s July | Current Budget July | Pending C.O.s Count July | Total Pending C.O.s July | Budget Inc. Pending C.O.s July | Total Approved Invoices July |
|-----------------------|-----------------|---------------------------|---------------------------|---------------------|--------------------------|--------------------------|--------------------------------|------------------------------|
| Fire EMS/Public Radio | \$31,466,200.00 | 26 | \$905,373.14 | \$32,371,573.14 | 3 | \$35,933.90 | \$32,407,507.04 | \$19,920,629.06 |

Transportation



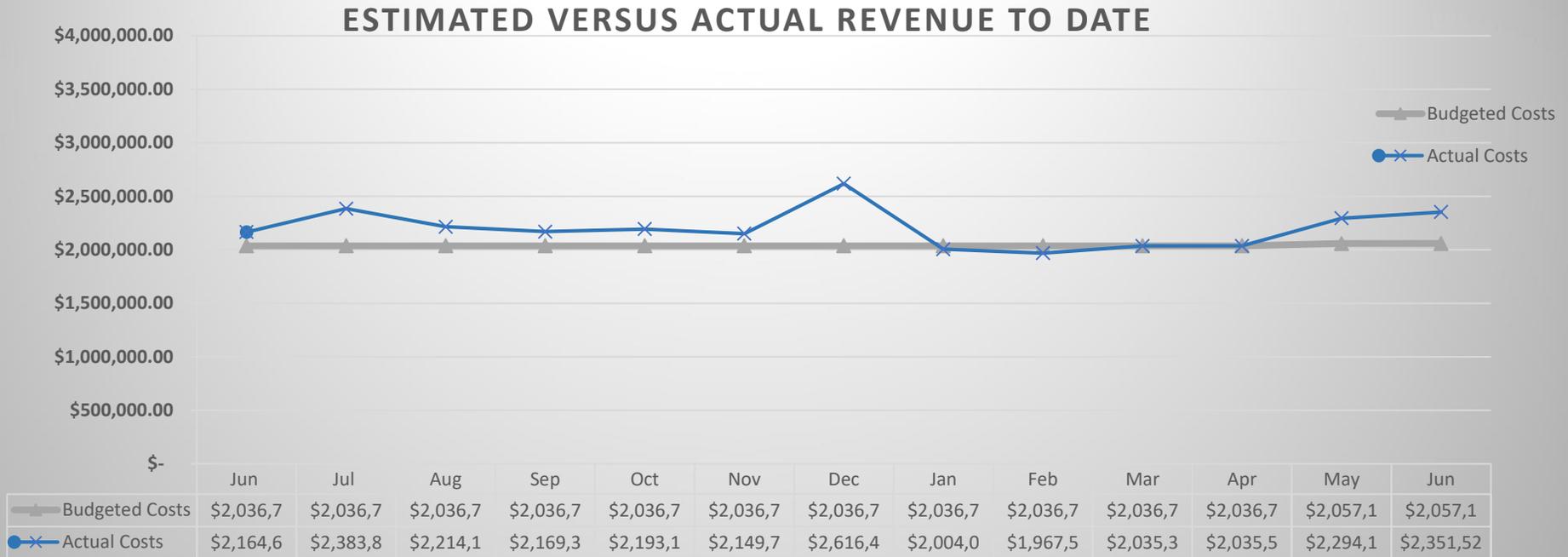
| Program Element | Original Budget | Approved C.O.s Count July | Total Approved C.O.s July | Current Budget July | Pending C.O.s Count July | Total Pending C.O.s July | Budget Inc. Pending C.O.s July | Total Approved Invoices July |
|-----------------|-----------------|---------------------------|---------------------------|---------------------|--------------------------|--------------------------|--------------------------------|------------------------------|
| Transportation | \$47,922,968.87 | 17 | \$795,677.43 | \$48,718,646.30 | 3 | \$5,135.60 | \$48,723,781.90 | \$14,463,200.65 |

Parks and Recreation



| Program Element | Original Budget | Approved C.O.s Count July | Total Approved C.O.s July | Current Budget July | Pending C.O.s Count July | Total Pending C.O.s July | Budget Inc. Pending C.O.s July | Total Approved Invoices July |
|----------------------|-----------------|---------------------------|---------------------------|---------------------|--------------------------|--------------------------|--------------------------------|------------------------------|
| Parks and Recreation | \$16,441,500.00 | 17 | \$405,234.95 | \$16,846,734.95 | 1 | \$1,153.31 | \$16,847,888.26 | \$6,527,510.69 |

Initial Estimate vs Actual Collection



TOTAL SPLOST YEAR 1, 2 and 3 PROGRAM REVENUES

SPLOST Totals: \$82,514,889

- **ORIGINAL PROJECTED TOTALS: \$78,771,877**
- **PROJECTION OVERAGE BY: \$3,743,011!!**

SPLOST YEAR 3 TAX YEAR REVENUE TOTALS

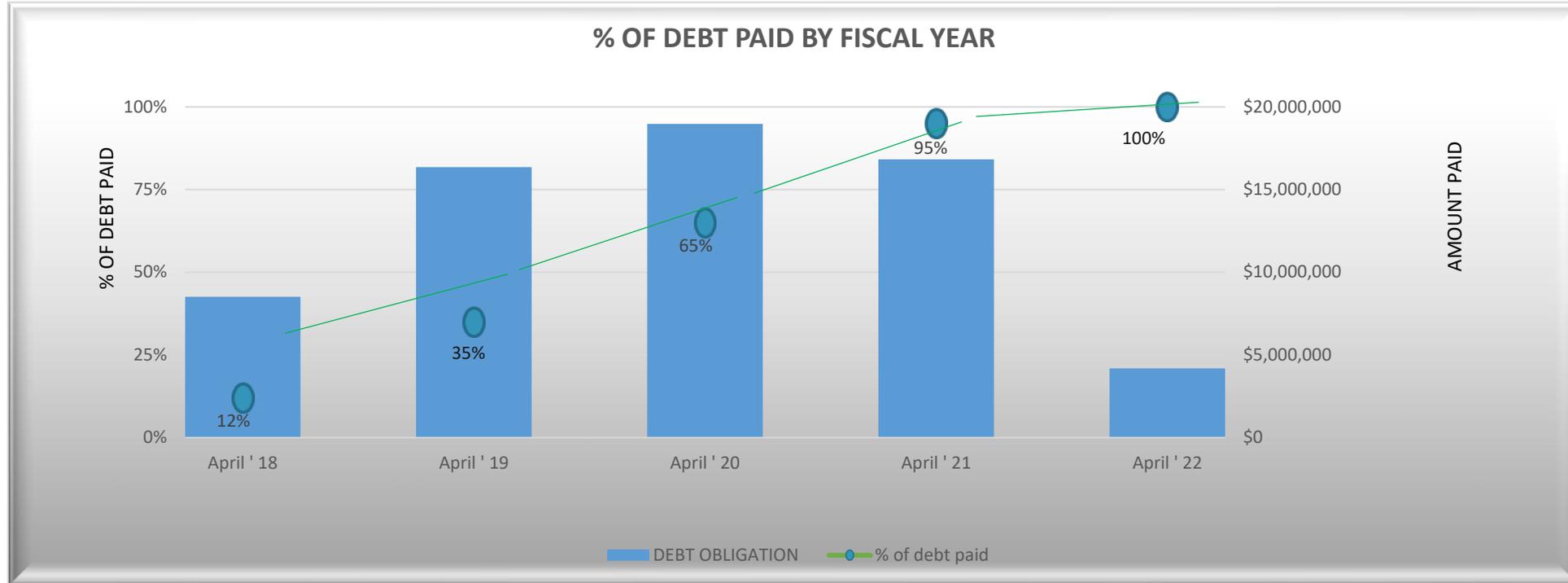
June 2020 Revenue: **\$2,351,529.73!!**

ORIGINAL June PROJECTION: \$2,057,146

Year 4 Splost Total \$6,677,702

\$2020 REVENUE OVER PROJECTION BY: **\$506,263!!**

BOND SERVICING & PAYMENT OBLIGATIONS



April 1, 2019 to March 31, 2020 Repayment Obligation: (\$17,324,250)

October 1, 2020.....\$509,625

April 1, 2021.....\$16,814,625

Total Payment for SPLOST Year #3: \$17,324,250

FIRE / EMS PROJECTS 32%

As of August 01, 2020



COMPLETED PROJECTS

FIRE / EMS and PUBLIC RADIO SYSTEMS

| | |
|-----------|--|
| F020D1234 | Ambulance Procurement FY 2017 - 2019 |
| F030D1234 | Fire Trucks / Engines Procurement FY 2017 - 2018 |
| F040D1234 | Aerial / Ladder Truck Procurement FY 2017 |
| F061D0030 | Station 3 Renovations |
| F062D1234 | CCTV Cameras at Stations |
| F063D0004 | Station #2 Roof Replacement |
| F064D1234 | New Fire Station Signage |
| F065D0004 | Station 4 Roof Replacement |
| F070D1234 | Staff Vehicle Procurement FY 2017 - 2019 |
| F080D1234 | Computer Systems Upgrades |
| F110D1234 | Procure / Fab / Deliver Fire Safety House |
| F366D1234 | Stretcher Upgrades |

F010D1234 County-wide Digital Radio System

Summary Status Report

| | | | | | |
|--|--|------------------|--|-----------------------------------|-------------------------------------|
| Project Name: County-wide Digital Radio System | | Program Manager: | | Start Date: 19-Dec-17 | |
| Program Number: F010D1234 | Program Element: FIRE / EMS and PUBLIC RADIO SYSTEMS | | | Report Period: 3-Aug-20 | Completion Date: 1-Jun-20 |

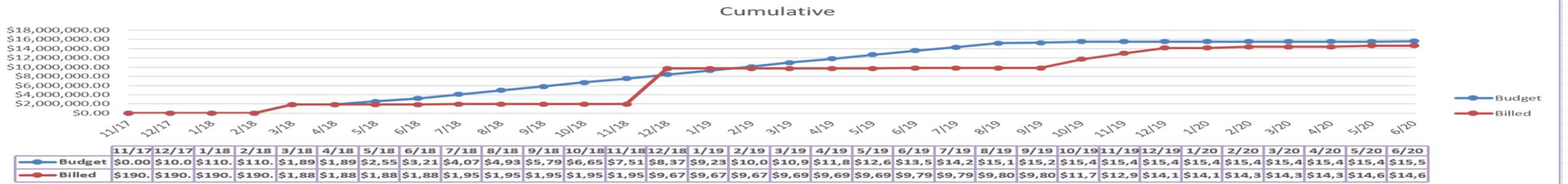
| Project Metrics | |
|------------------------------------|------------------------|
| Initial Budget | \$16,251,750.00 |
| Issued P.O.s | \$15,271,863.07 |
| Approved C.O.s | \$265,809.60 |
| Current Budget | \$15,537,672.67 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$15,537,672.67 |
| Budget Reserve with Approved C.O.s | \$714,077.33 |
| Budget Reserve with Pending C.O.s | \$714,077.33 |

| Planned Spend vs Approved Invoices to Date | |
|--|-----------------|
| Planned Budget Spend | \$15,598,280.00 |
| Approved Invoices | \$14,643,521.35 |
| Variance | \$954,758.65 |
| | 93.88% |

Behind Target Spending (Red)

On Target Spending (Yellow)

Ahead of Target Spending (Green)



F032D1234 Fire Trucks / Engine Procurement FY 2019

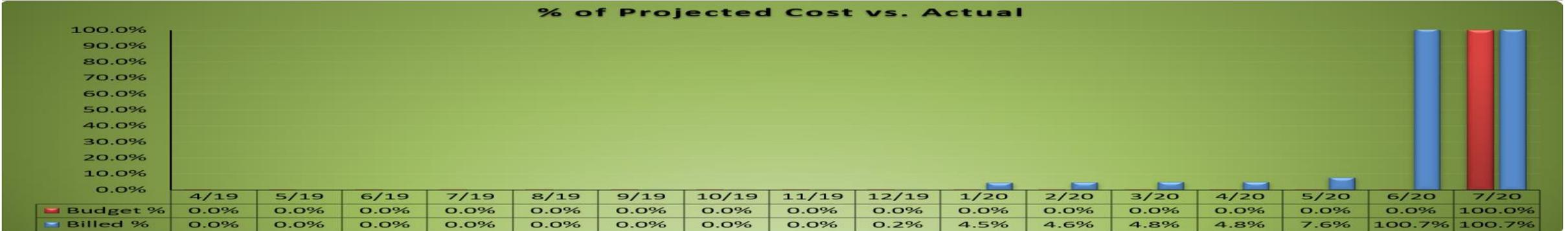
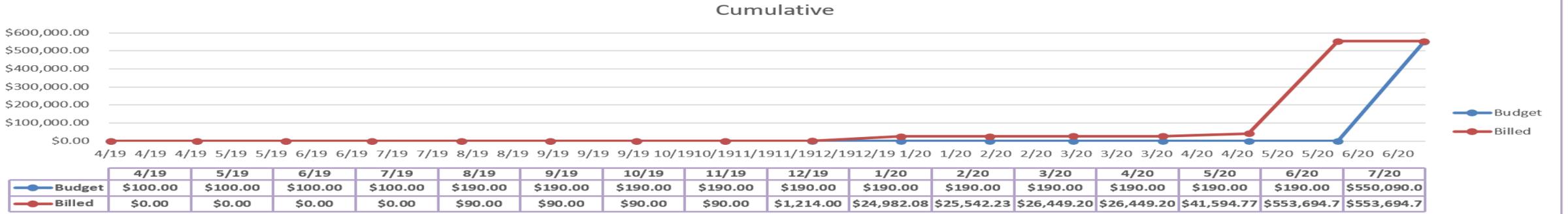
Summary Status Report

| | | | | |
|--|--|------------------|-----------------------------------|--------------------------------------|
| Project Name: Fire Trucks / Engines Procurement FY2019 | | Program Manager: | | Start Date: 1-Apr-19 |
| Program Number: F032D1234 | Program Element: FIRE / EMS and PUBLIC RADIO SYSTEMS | | Report Period: 3-Aug-20 | Completion Date: 15-Jul-20 |

| Project Metrics | |
|------------------------------------|---------------------|
| Initial Budget | \$550,000.00 |
| Issued P.O.s | \$554,119.77 |
| Approved C.O.s | \$0.00 |
| Current Budget | \$554,119.77 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$554,119.77 |
| Budget Reserve with Approved C.O.s | (\$4,119.77) |
| Budget Reserve with Pending C.O.s | (\$4,119.77) |

| Planned Spend vs Approved Invoices to Date | |
|--|----------------|
| Planned Budget Spend | \$550,090.00 |
| Approved Invoices | \$553,694.77 |
| Variance | -\$3,604.77 |
| | 100.66% |

| |
|--------------------------|
| Behind Target Spending |
| On Target Spending |
| Ahead of Target Spending |



F073D1234 Staff Vehicle Procurement FY 2020

Summary Status Report

| | | | | | | | | | | | | | |
|---|--|--|--|------------------|--|-----------------------------------|--|--------------------------------|--|--------------------------------------|--|--|--|
| Project Name: Staff Vehicles Procurement FY2020 | | | | Program Manager: | | | | Start Date: 1-Apr-20 | | | | | |
| Program Number: F073D1234 | | Program Element: FIRE / EMS and PUBLIC RADIO SYSTEMS | | | | Report Period: 3-Aug-20 | | | | Completion Date: 30-Oct-20 | | | |

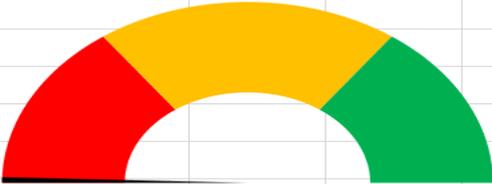
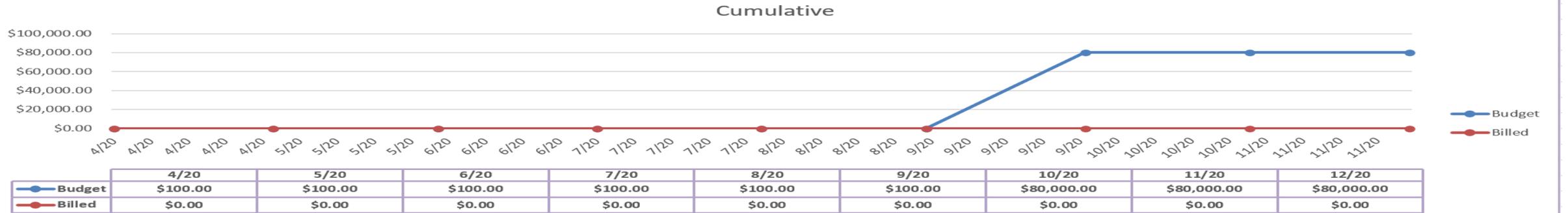
| Project Metrics | |
|------------------------------------|--------------------|
| Initial Budget | \$80,000.00 |
| Issued P.O.s | \$78,495.00 |
| Approved C.O.s | \$0.00 |
| Current Budget | \$78,495.00 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$78,495.00 |
| Budget Reserve with Approved C.O.s | \$1,505.00 |
| Budget Reserve with Pending C.O.s | \$1,505.00 |

| Planned Spend vs Approved Invoices to Date | |
|--|--------------|
| Planned Budget Spend | \$100.00 |
| Approved Invoices | \$0.00 |
| Variance | \$100.00 |
| | 0.00% |

Behind Target Spending

On Target Spending

Ahead of Target Spending

TRANSPORTATION PROJECTS 51%

As of August 01, 2020



COMPLETED PROJECTS

TRANSPORTATION

| | |
|-----------|--|
| T011D1234 | Resurfacing Program FY 2017 - 2018 |
| T021D0200 | Riverside Parkway Street Lights |
| T023D0200 | Riverside Parkway / Rock House Road Traffic Signal |
| T025D1234 | Douglas County DOT Project Engineer 2019 |
| T051D1234 | Transportation Procurement FY 2017 – 2018 |
| T13ED1234 | Pavement Evaluations |

T013D1234 Resurfacing Program & LMIG - 2019

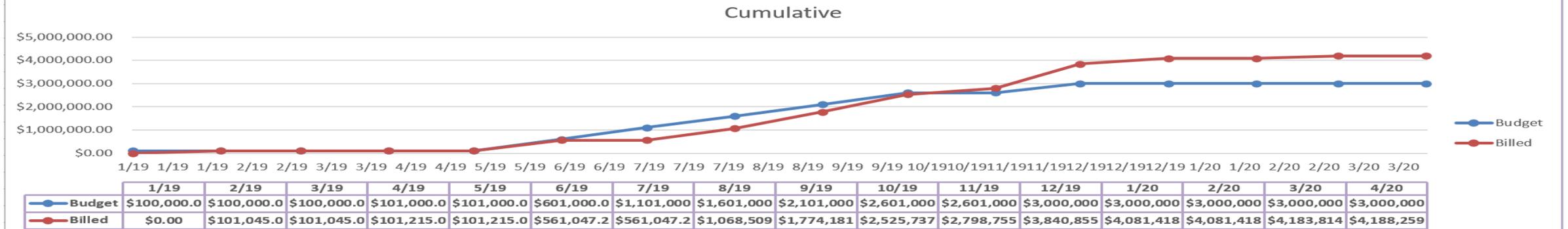
Summary Status Report

| | | | | | |
|---|---|-----------------------------------|--|--------------------------------------|--|
| Project Name: Resurfacing Program & LMIG - 2019 | | Program Manager: | | Start Date: 16-Jan-19 | |
| Program Number: T013D1234 | Program Element: TRANSPORTATION | Report Period: 3-Aug-20 | | Completion Date: 30-Dec-19 | |

| Project Metrics | |
|------------------------------------|-----------------------|
| Initial Budget | \$3,000,000.00 |
| Issued P.O.s | \$6,022,275.00 |
| Approved C.O.s | \$0.00 |
| Current Budget | \$6,022,275.00 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$6,022,275.00 |
| Budget Reserve with Approved C.O.s | (\$3,022,275.00) |
| Budget Reserve with Pending C.O.s | (\$3,022,275.00) |

| Planned Spend vs Approved Invoices to Date | |
|--|-----------------|
| Planned Budget Spend | \$3,000,000.00 |
| Approved Invoices | \$4,188,259.89 |
| Variance | -\$1,188,259.89 |
| | 139.61% |

| |
|--------------------------|
| Behind Target Spending |
| On Target Spending |
| Ahead of Target Spending |



T014D1234 Resurfacing Program - 2020

Summary Status Report

| | | | |
|--|---|-----------------------------------|--------------------------------------|
| Project Name: Resurfacing Program - 2020 | | Program Manager: | Start Date: 30-Apr-20 |
| Program Number: T014D1234 | Program Element: TRANSPORTATION | Report Period: 3-Aug-20 | Completion Date: 30-Apr-20 |

| Project Metrics | |
|------------------------------------|-----------------------|
| Initial Budget | \$500,000.00 |
| Issued P.O.s | \$2,008,145.35 |
| Approved C.O.s | \$0.00 |
| Current Budget | \$2,008,145.35 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$2,008,145.35 |
| Budget Reserve with Approved C.O.s | (\$1,508,145.35) |
| Budget Reserve with Pending C.O.s | (\$1,508,145.35) |

| Planned Spend vs Approved Invoices to Date | |
|--|------------------|
| Planned Budget Spend | \$1.00 |
| Approved Invoices | \$330.00 |
| Variance | -\$329.00 |
| | 33000.00% |
| Behind Target Spending | |
| On Target Spending | |
| Ahead of Target Spending | |



Cumulative



% of Projected Cost vs. Actual



T026D1234 Douglas County DOT Project Engineer 2020

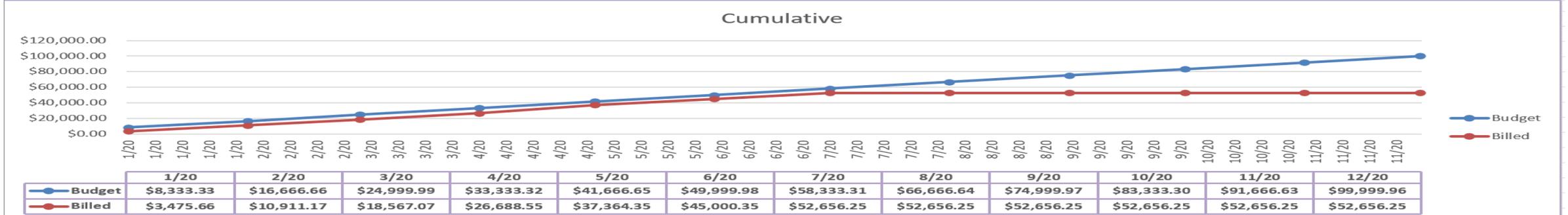
Summary Status Report

| | | | |
|--|---|-----------------------------------|-------------------------------------|
| Project Name: Douglas County DOT Project Engineer 2020 | | Program Manager: | Start Date: 1-Jan-20 |
| Program Number: T026D1234 | Program Element: TRANSPORTATION | Report Period: 3-Aug-20 | Completion Date: 1-Dec-20 |

| Project Metrics | |
|------------------------------------|--------------------|
| Initial Budget | \$91,000.00 |
| Issued P.O.s | \$91,000.00 |
| Approved C.O.s | \$0.00 |
| Current Budget | \$91,000.00 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$91,000.00 |
| Budget Reserve with Approved C.O.s | \$0.00 |
| Budget Reserve with Pending C.O.s | \$0.00 |

| Planned Spend vs Approved Invoices to Date | |
|--|---------------|
| Planned Budget Spend | \$58,333.31 |
| Approved Invoices | \$52,656.25 |
| Variance | \$5,677.06 |
| | 90.27% |

| |
|--------------------------|
| Behind Target Spending |
| On Target Spending |
| Ahead of Target Spending |



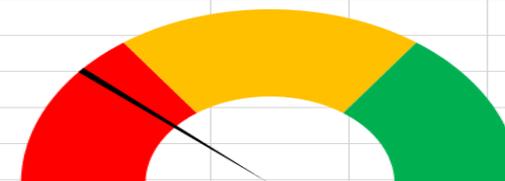
T033D0004 Sweetwater Church Road / Dorris Road

Summary Status Report

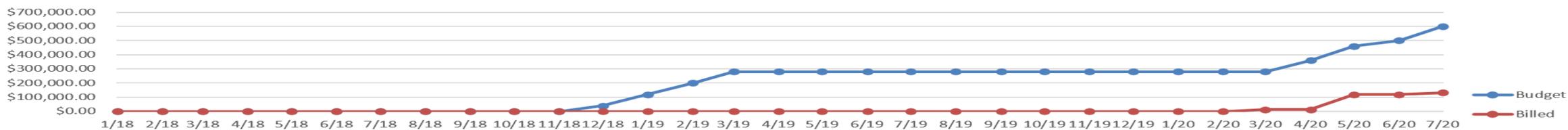
| | | | |
|--|---|-----------------------------------|--------------------------------------|
| Project Name: Sweetwater Church Road / Dorris Road | | Program Manager: | Start Date: 31-Jan-18 |
| Program Number: T033D0004 | Program Element: TRANSPORTATION | Report Period: 3-Aug-20 | Completion Date: 31-Jul-20 |

| Project Metrics | |
|------------------------------------|---------------------|
| Initial Budget | \$600,000.00 |
| Issued P.O.s | \$664,022.80 |
| Approved C.O.s | \$0.00 |
| Current Budget | \$664,022.80 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$664,022.80 |
| Budget Reserve with Approved C.O.s | (\$64,022.80) |
| Budget Reserve with Pending C.O.s | (\$64,022.80) |

| Planned Spend vs Approved Invoices to Date | |
|--|---------------|
| Planned Budget Spend | \$600,000.00 |
| Approved Invoices | \$132,483.17 |
| Variance | \$467,516.83 |
| | 22.08% |
| Behind Target Spending | |
| On Target Spending | |
| Ahead of Target Spending | |



Cumulative



| | 1/18 | 2/18 | 3/18 | 4/18 | 5/18 | 6/18 | 7/18 | 8/18 | 9/18 | 10/18 | 11/18 | 12/18 | 1/19 | 2/19 | 3/19 | 4/19 | 5/19 | 6/19 | 7/19 | 8/19 | 9/19 | 10/19 | 11/19 | 12/19 | 1/20 | 2/20 | 3/20 | 4/20 | 5/20 | 6/20 | 7/20 |
|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Budget | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$40,000 | \$120,000 | \$200,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$280,000 | \$360,000 | \$460,000 | \$500,000 | \$600,000 |
| Billed | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$12,500 | \$12,500 | \$118,000 | \$118,000 | \$132,483 |

% of Projected Cost vs. Actual



T041D0004

Post Road Bridge at Dog River

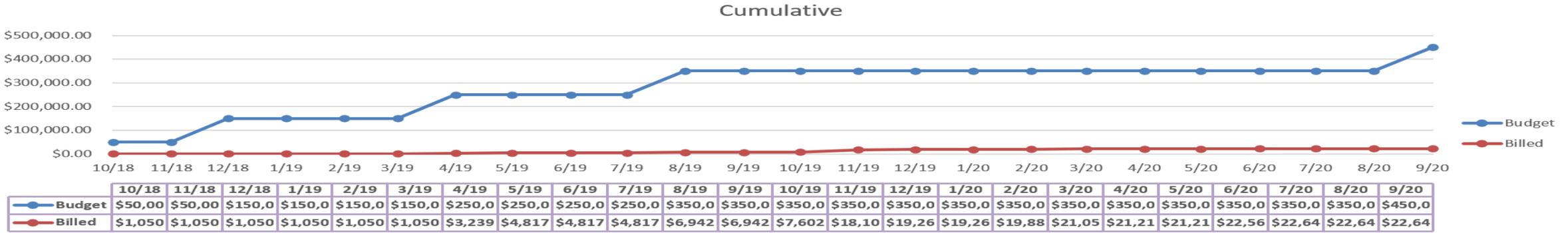
Summary Status Report

| | | | | | |
|---|---|-----------------------------------|--|--------------------------------------|--|
| Project Name: Post Road Bridge at Dog River | | Program Manager: | | Start Date: 30-Oct-18 | |
| Program Number: T041D0004 | Program Element: TRANSPORTATION | Report Period: 3-Aug-20 | | Completion Date: 30-Sep-20 | |

| Project Metrics | |
|------------------------------------|--------------------|
| Initial Budget | \$50,000.00 |
| Issued P.O.s | \$22,215.00 |
| Approved C.O.s | \$0.00 |
| Current Budget | \$22,215.00 |
| Pending C.O.s | \$500.00 |
| Budget with Pending C.O.s | \$22,715.00 |
| Budget Reserve with Approved C.O.s | \$27,785.00 |
| Budget Reserve with Pending C.O.s | \$27,285.00 |

| Planned Spend vs Approved Invoices to Date | |
|--|--------------|
| Planned Budget Spend | \$350,000.00 |
| Approved Invoices | \$22,641.45 |
| Variance | \$327,358.55 |
| | 6.47% |

| |
|--------------------------|
| Behind Target Spending |
| On Target Spending |
| Ahead of Target Spending |



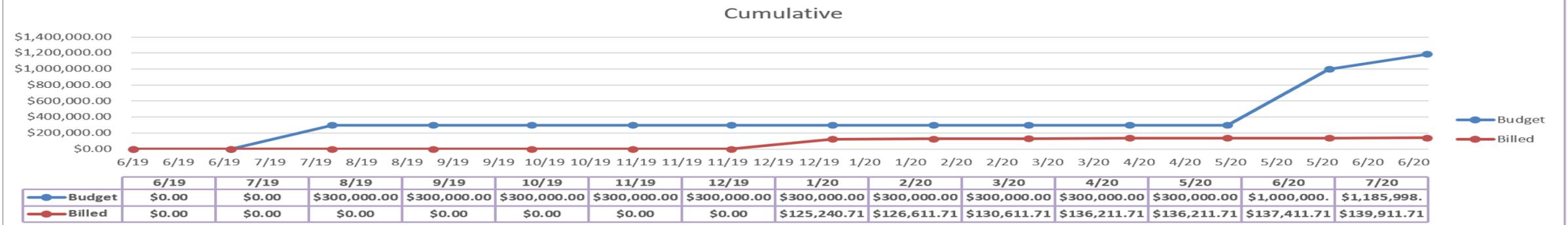
T047D0004 Whitestone Culvert

Summary Status Report

| | | | | |
|--|---|-----------------------------------|--|--------------------------------------|
| Project Name: Whitestone Culvert | | Program Manager: | | Start Date: 18-Jun-19 |
| Program Number: T047D0004 | Program Element: TRANSPORTATION | Report Period: 3-Aug-20 | | Completion Date: 18-Jul-20 |

| Project Metrics | |
|------------------------------------|-----------------------|
| Initial Budget | \$1,185,998.50 |
| Issued P.O.s | \$1,197,498.50 |
| Approved C.O.s | \$135,296.21 |
| Current Budget | \$1,332,794.71 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$1,332,794.71 |
| Budget Reserve with Approved C.O.s | (\$146,796.21) |
| Budget Reserve with Pending C.O.s | (\$146,796.21) |

| Planned Spend vs Approved Invoices to Date | |
|--|----------------|
| Planned Budget Spend | \$1,185,998.50 |
| Approved Invoices | \$139,911.71 |
| Variance | \$1,046,086.79 |
| | 11.80% |
| Behind Target Spending | |
| On Target Spending | |
| Ahead of Target Spending | |



TA07D1000 Maxham Rd Sidewalks from GDOT Project Limit to County Line

Summary Status Report

| | | | |
|--|---|-----------------------------------|--------------------------------------|
| Project Name: Maxham Rd Sidewalks from GDOT Project Limit to County Line | | Program Manager: | Start Date: 31-Jul-20 |
| Program Number: TA07D1000 | Program Element: TRANSPORTATION | Report Period: 3-Aug-20 | Completion Date: 31-Dec-20 |

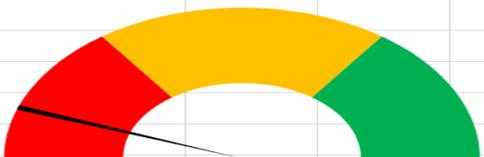
| Project Metrics | |
|------------------------------------|---------------------|
| Initial Budget | \$500,000.00 |
| Issued P.O.s | \$114,126.79 |
| Approved C.O.s | \$0.00 |
| Current Budget | \$114,126.79 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$114,126.79 |
| Budget Reserve with Approved C.O.s | \$385,873.21 |
| Budget Reserve with Pending C.O.s | \$385,873.21 |

| Planned Spend vs Approved Invoices to Date | |
|--|---------------|
| Planned Budget Spend | \$750,000.00 |
| Approved Invoices | \$78,791.47 |
| Variance | \$671,208.53 |
| | 10.51% |

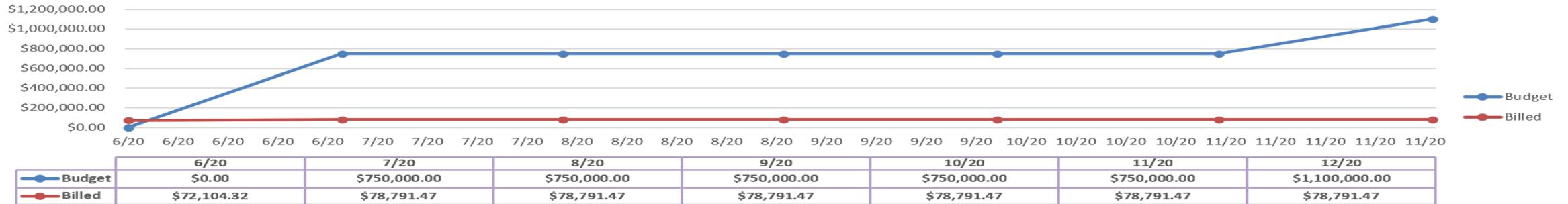
Behind Target Spending

On Target Spending

Ahead of Target Spending



Cumulative



% of Projected Cost vs. Actual



PARKS & RECREATION PROJECTS 17%

As of August 01, 2020



COMPLETED PROJECTS

PARKS AND RECREATION

| | |
|-----------|--|
| P010D0200 | Boundary Waters Restrooms |
| P020D0200 | Boundary Waters Soccer Field Lighting |
| P063D0004 | Post Road Park |
| P065D0004 | Fairplay Park Lights Replacement |
| P071D1234 | 2017 Miscellaneous Equipment Purchases |
| P071D1234 | Light T-Ball Fields – Bill Arp Park |
| P072D1234 | Miscellaneous Equipment Purchases - 2018 |

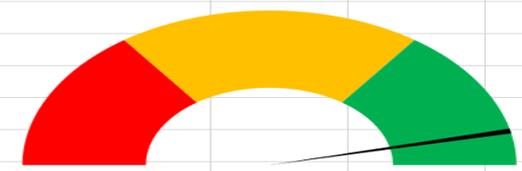
P030D0030 Deer Lick Park Tennis Courts Resurfacing & New Lighting

Summary Status Report

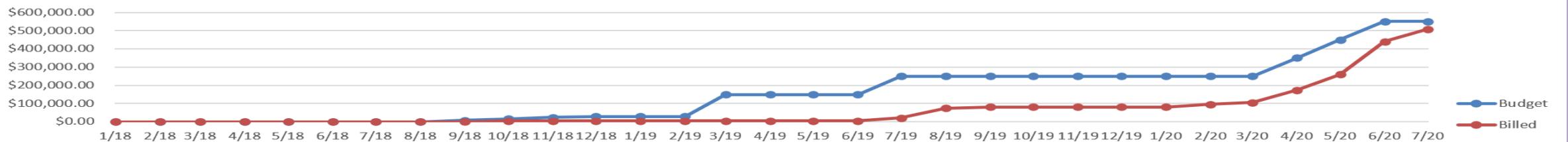
| | | | |
|---|---|-----------------------------------|--------------------------------------|
| Project Name: Deer Lick Park Tennis Courts Resurfacing and New Lighting | | Program Manager: | Start Date: 31-May-18 |
| Program Number: P030D0030 | Program Element: PARKS AND RECREATION | Report Period: 3-Aug-20 | Completion Date: 30-Jun-20 |

| Project Metrics | |
|------------------------------------|-----------------------|
| Initial Budget | \$550,000.00 |
| Issued P.O.s | \$966,747.60 |
| Approved C.O.s | \$111,747.74 |
| Current Budget | \$1,078,495.34 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$1,078,495.34 |
| Budget Reserve with Approved C.O.s | (\$528,495.34) |
| Budget Reserve with Pending C.O.s | (\$528,495.34) |

| Planned Spend vs Approved Invoices to Date | |
|--|---------------|
| Planned Budget Spend | \$550,000.00 |
| Approved Invoices | \$508,309.57 |
| Variance | \$41,690.43 |
| | 92.42% |
| Behind Target Spending | |
| On Target Spending | |
| Ahead of Target Spending | |



Cumulative



| | 1/18 | 2/18 | 3/18 | 4/18 | 5/18 | 6/18 | 7/18 | 8/18 | 9/18 | 10/18 | 11/18 | 12/18 | 1/19 | 2/19 | 3/19 | 4/19 | 5/19 | 6/19 | 7/19 | 8/19 | 9/19 | 10/19 | 11/19 | 12/19 | 1/20 | 2/20 | 3/20 | 4/20 | 5/20 | 6/20 | 7/20 |
|---------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|----------|----------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|
| Budget | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$8,000 | \$16,000 | \$24,000 | \$29,000 | \$29,000 | \$150,000 | \$150,000 | \$150,000 | \$150,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$250,000 | \$350,000 | \$450,000 | \$550,000 | \$550,000 | |
| Billed | \$150,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$300,000 | \$4,400 | \$4,400 | \$4,400 | \$4,400 | \$4,400 | \$4,400 | \$4,400 | \$4,400 | \$4,400 | \$21,100 | \$74,300 | \$80,700 | \$80,900 | \$80,900 | \$80,900 | \$80,900 | \$95,200 | \$105,000 | \$173,000 | \$259,000 | \$440,000 | \$508,309.57 |

% of Projected Cost vs. Actual



P073D1234 2019 Miscellaneous Equipment Purchases

Summary Status Report

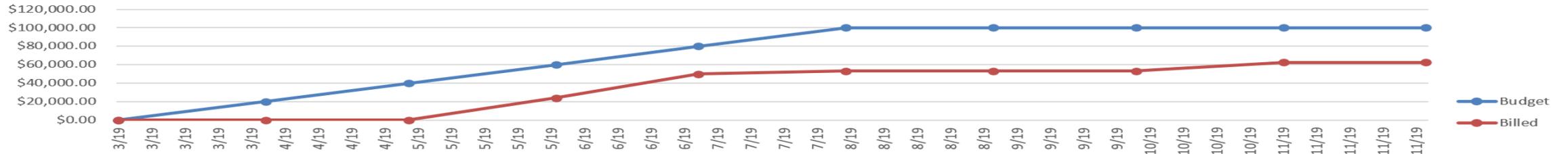
| | | | |
|--|---|-----------------------------------|--------------------------------------|
| Project Name: 2019 - Miscellaneous Equipment Purchases | | Program Manager: | Start Date: 30-Mar-19 |
| Program Number: P073D1234 | Program Element: PARKS AND RECREATION | Report Period: 3-Aug-20 | Completion Date: 31-Dec-19 |

| Project Metrics | |
|------------------------------------|--------------------|
| Initial Budget | \$100,000.00 |
| Issued P.O.s | \$85,762.36 |
| Approved C.O.s | \$0.00 |
| Current Budget | \$85,762.36 |
| Pending C.O.s | \$0.00 |
| Budget with Pending C.O.s | \$85,762.36 |
| Budget Reserve with Approved C.O.s | \$14,237.64 |
| Budget Reserve with Pending C.O.s | \$14,237.64 |

| Planned Spend vs Approved Invoices to Date | |
|--|---------------|
| Planned Budget Spend | \$100,000.00 |
| Approved Invoices | \$62,447.36 |
| Variance | \$37,552.64 |
| | 62.45% |

| |
|--------------------------|
| Behind Target Spending |
| On Target Spending |
| Ahead of Target Spending |

Cumulative



| | 3/19 | 4/19 | 5/19 | 6/19 | 7/19 | 8/19 | 9/19 | 10/19 | 11/19 | 12/19 |
|--------|--------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|--------------|
| Budget | \$0.00 | \$20,000.00 | \$40,000.00 | \$60,000.00 | \$80,000.00 | \$100,000.00 | \$100,000.00 | \$100,000.00 | \$100,000.00 | \$100,000.00 |
| Billed | \$0.00 | \$0.00 | \$0.00 | \$23,925.00 | \$49,753.00 | \$53,203.00 | \$53,203.00 | \$53,203.00 | \$62,447.36 | \$62,447.36 |

% of Projected Cost vs. Actual





End of August Dashboard Report

Thank You from H.J. Russell &
Company